

What we're seeing

Beauty Category (Face Care + Makeup + Hair Care) as of March 31st, 2021

Shoppers of the Beauty category are increasingly shifting their dollars from traditional channels to online, with online now having the 2nd largest HHs penetration (52% of HHs) after Mass, after a 15 point increase since 2019

- Online trips tend to be incremental to the category, as shoppers who buy Beauty online spend significantly more on the category than those who are B&M exclusive
- Boomers+ are accelerating their entrance into the online channel when buying Beauty, but Gen X and Millennials continue to be the most engaged generations in the online channel

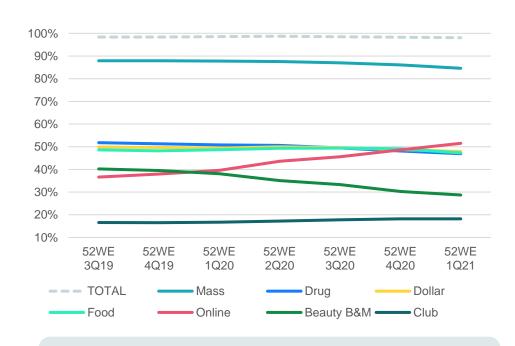
- In the online landscape,
 Amazon performed extremely well in terms of Beauty penetration, but makeup-focused Retailers capture more spend overall.
- The digital contribution to growth for growing brands outpaced mainstream competitors. None of the top brands analyzed saw a decline in digital sales vs. 2019.



Total Beauty category penetration hasn't changed, but Online penetration jumped 15pts since 3Q19 to the 2nd most shopped channel

HH Penetration by Channel

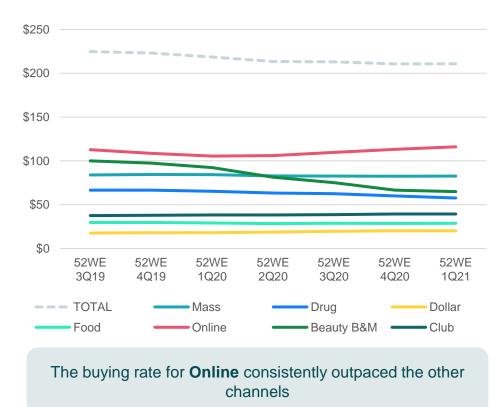
Beauty Category, Rolling 52W Periods



Beauty B&M lost the most ground, especially in 2020 as stores closed in response to the pandemic

Buy Rate (annual HH spend) by Channel

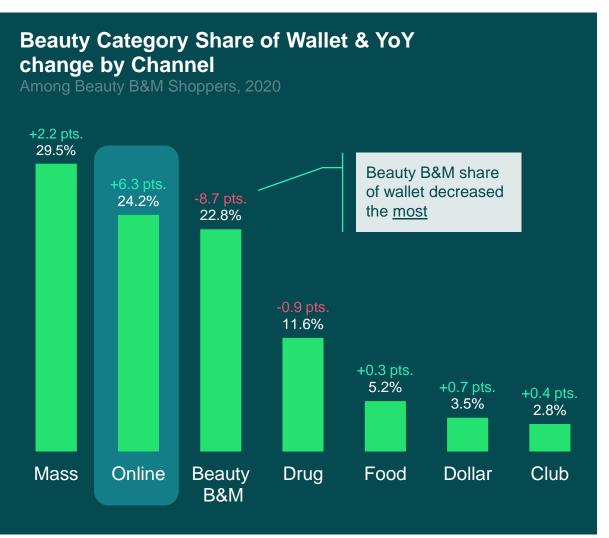
Beauty Category, Rolling 52W Periods



Source: Numerator Insights, Trended Metrics Scorecard
The Beauty category is defined as Makeup + Face Care + Hair Care

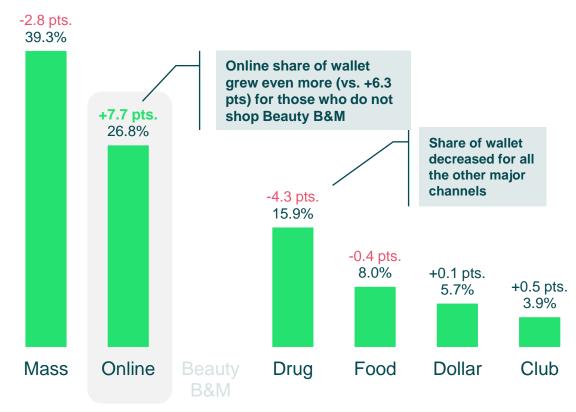


Those who shop at Beauty B&M are increasingly shifting their dollars Online, where the share of wallet grew 6.3 points from 2019



Beauty Category Share of Wallet & YoY Change by Channel

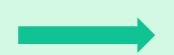
Among Those Who Did NOT Shop Beauty B&M, 2020



Beauty buyers who shop online spend 2.1x more on the category, making larger, less frequent trips → heightened competition for retailers to capture trips and brands to make it in the basket



1 in 5 Online Beauty buyers in 2H20 were new to Online



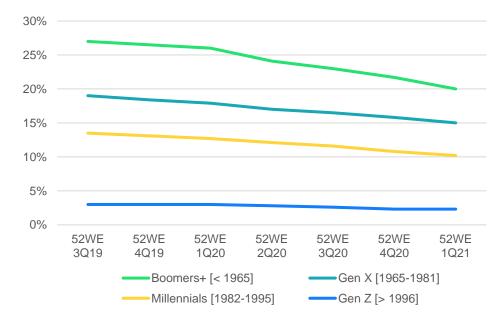
10M Households \$371M Projected spend of Beauty online



B&M-exclusivity is highest for Boomers+, but continues to fall among all generations, with an acceleration for this older group

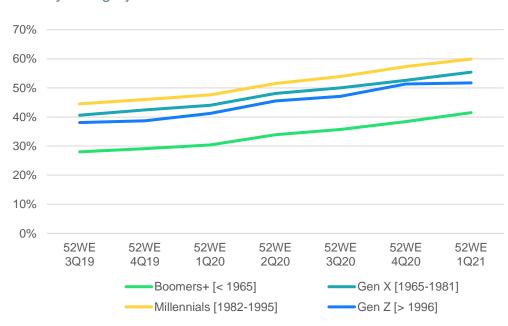
B&M-Exclusive HH Penetration by Generation

Beauty Category



% of Generation buying Beauty Online

Beauty Category

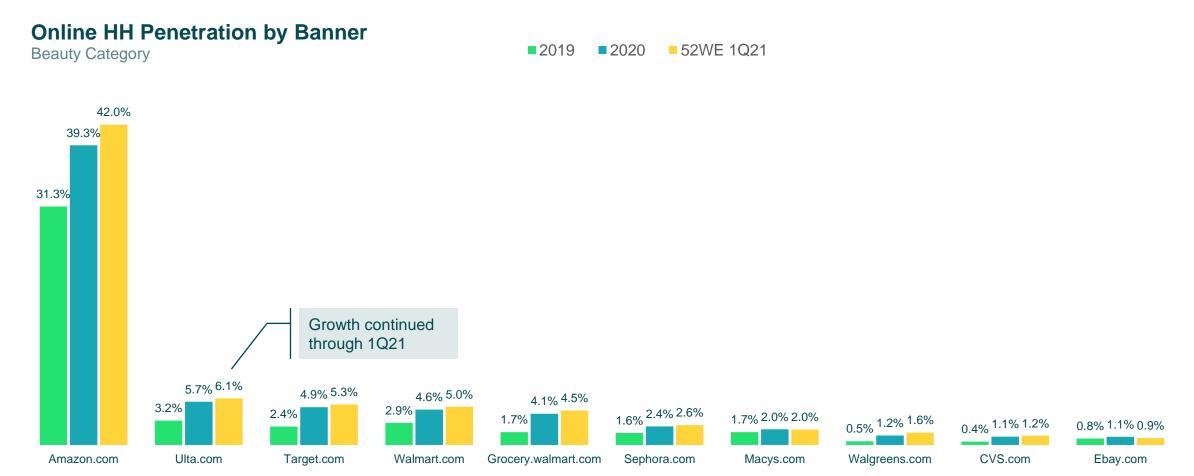


Millennials and Gen X have the highest engagement online within their cohort



Which online retailers are winning in Beauty?

Online banners are bringing in more and more shoppers, and Amazon has **7x** the penetration of the next strongest player





Makeup focused banners like Ulta and Sephora bring in the most spend online

Online Buy Rate (annual HH spend) by Banner

Beauty Category, 52WE 1Q21

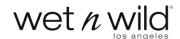




How are the top and fastest growing brands performing across channels?

INDUSTRY HEAVY HITTERS

MAYBELLINE









REVLON



Sally Hansen



Neutrogena

TOP 5 GROWTH BRANDS

Defined by top HH penetration growth 2019 to 2020



Grew 4.3%, ~5.5M HH





Grew 2.3%, ~2.9M HH



Grew 1.9%, ~2.4M HH



Grew 1.8%, ~2.4M HH



Grew 1.8%, ~2.4M HH

Highlighted in following slides



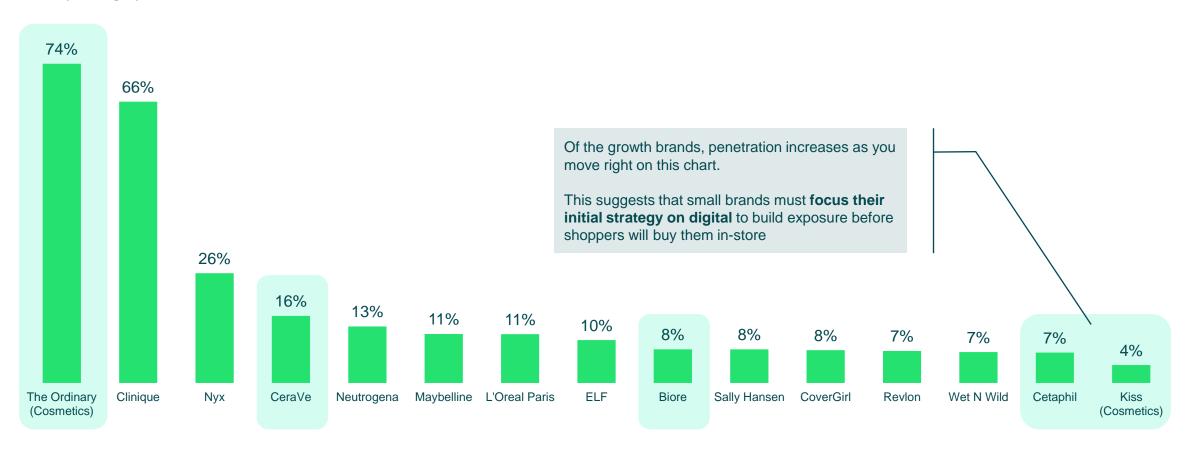
The fastest growing brands are capturing more per-trip dollars online, with a higher contribution of digital to their total sales growth

PARENT BRAND	% HH PENETRATION	BUY RATE B&M	BUY RATE ONLINE	SALES GROWTH	DIGITAL CONTRIBUTION
L'Oreal Paris	43.1%	\$28.93	\$21.36	-7%	4%
Maybelline	33.3%	\$17.15	\$14.35	-15%	3%
Neutrogena	31.5%	\$22.11	\$19.60	-5%	4%
Revlon	26.5%	\$15.78	\$11.78	-22%	2%
CoverGirl	22.7%	\$18.23	\$14.23	-23%	1%
Sally Hansen	21.7%	\$10.86	\$9.16	10%	5%
Kiss (Cosmetics)	17.7%	\$14.25	\$14.16	41%	7%
Wet N Wild	17.5%	\$6.59	\$6.87	-26%	2%
ELF	16.4%	\$10.76	\$10.11	4%	5%
NYX	10.2%	\$13.42	\$12.02	-15%	6%
Cetaphil	9.9%	\$16.26	\$18.01	19%	7%
Biore	9.7%	\$10.02	\$11.08	18%	10%
CeraVe	9.3%	\$22.84	\$24.39	76%	21%
Clinique	3.4%	\$38.75	\$58.90	-22%	11%
The Ordinary	2.6%	\$15.83	\$28.61	191%	138%

Growth brands may be growing the most online, but most still rely on B&M for a majority of their sales

% of Sales Captured Online by Parent Brand

Beauty Category, 2020





What we're seeing

Beauty Category (Face Care + Makeup + Hair Care) as of March 31st, 2021

Shoppers of the Beauty category are increasingly shifting their dollars from traditional channels to online, with online now having the 2nd largest HHs penetration (52% of HHs) after Mass, after a 15 point increase since 2019

- Online trips tend to be incremental to the category, as shoppers who buy Beauty online spend significantly more on the category than those who are B&M exclusive
- Boomers+ are accelerating their entrance into the online channel when buying Beauty, but Gen X and Millennials continue to be the most engaged generations in the online channel

- In the online landscape,
 Amazon performed extremely well in terms of Beauty penetration, but makeup-focused Retailers capture more spend overall.
- The digital contribution to growth for growing brands outpaced mainstream competitors. None of the top brands analyzed saw a decline in digital sales vs. 2019.

